

Healthy Living Campus

Agenda

- Where We've Been
- Refined Master Plan Concept
- CWG Questions/Comments
- Community Member Questions/Comments



State of Current BCHD Campus





514 N. Prospect: 11 acres extending from

Diamond to Beryl and Prospect to Flagler



60 year-old building

60-year-old former hospital building does not currently meet tenant needs and, is in need of a seismic upgrade



1-3 years

Due to escalating building maintenance costs, the next 1-3 years is our financial "Window of **Opportunity to address campus challenges** and necessities











Establishing a Center of Excellence for Community Health









Help Fund our 40+ Programs & Services





Healthy Living Campus: Project Pillars



Health

- Build a center of excellence focusing on wellness, prevention & research
- Leverage the campus to expand community health programs & services



Livability

- Focus on emerging technologies, innovation & accessibility
- Create an intergenerational hub of well-being, using Blue Zones Project principles



- Actively engage the community
 & pursue partnerships
- Grow a continuum of programs, services & facilities to help older adults age in their community

HEALTHY LIVING CAMPUS VISION

The Healthy Living Campus project is a unique opportunity for our community to chart the future of health by purposefully building an intergenerational, vibrant, research-driven campus where people can learn and engage in healthy behaviors, form meaningful connections and be well... for many generations to come.



Project Development Process

- 1. Identify need for project
- 2. Identify programmatic needs
- 3. Develop preliminary master plan
- 4. Obtain public input on preliminary master plan
- 5. Modify master plan in response to public input
- 6. Obtain authorization from board to proceed with project-level planning & CEQA process
- 7. Develop project-level design plans for CEQA analysis
- 8. Conduct EIR scoping process; begin EIR assessment of existing conditions
- 9. Adjust plans in response to opportunities & constraints identified during project-level design
- 10. Update BCHD Community Working Group & Board of Directors on refined plan
- 11. Begin EIR analysis of project impacts based on refined plan



Project Objectives

- 1. Eliminate seismic safety and other hazards of the former hospital building (514 Building).
- 2. Generate sufficient revenue through mission-derived services to replace revenues that will be lost from discontinued use of the former hospital building and support the current level of programs and services.
- 3. Provide sufficient public open space to accommodate programs that meet community health needs.
- 4. Address the growing need for assisted living with onsite facilities designed to be integrated with the broader community through intergenerational programs and shared gathering spaces.
- 5. Redevelop the site to create a modern Healthy Living Campus with public open space and facilities designed to meet the future health needs of residents, including a Community Wellness Pavilion with meeting spaces for public gatherings and interactive education.
- 6. Generate sufficient revenue through mission-derived services and facilities to address growing future community health needs.



Seismic – Jan. 2018 Nabih Youssef Associates Presentation

BCHD ASSESSMENT

General Scope of Strengthening for North and South Towers

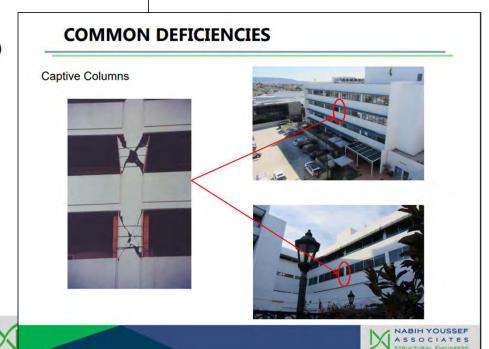
- Strengthen foundations
- Add new exterior steel braced frames (south tower)
- Add new and/or strengthen existing concrete walls (north tower)
- · Slot cut perimeter spandrel beams
- FRP wrap interior columns (approximately 50% of columns)

Intrusive - impacts all floors

Challenging to maintain occupancy during construction

Scope of Strengthening for Central Plant

· Add straps and blocking to roof



BCHD ASSESSMENT

Seismic –
Jan. 2018
Nabih Youssef
Associates
Presentation

Summary of Recommendations

Building	Seismic Upgrade	
North Tower (Orig.)	Extensive	
South Tower (Add.)	Extensive	
Elevator Tower	None	
Low-rise	None	
Central Plant	Limited	



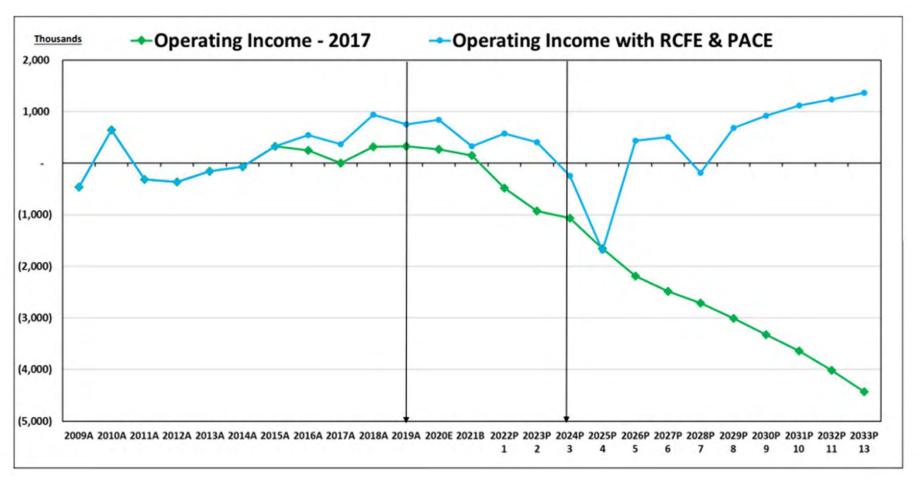


Constraints

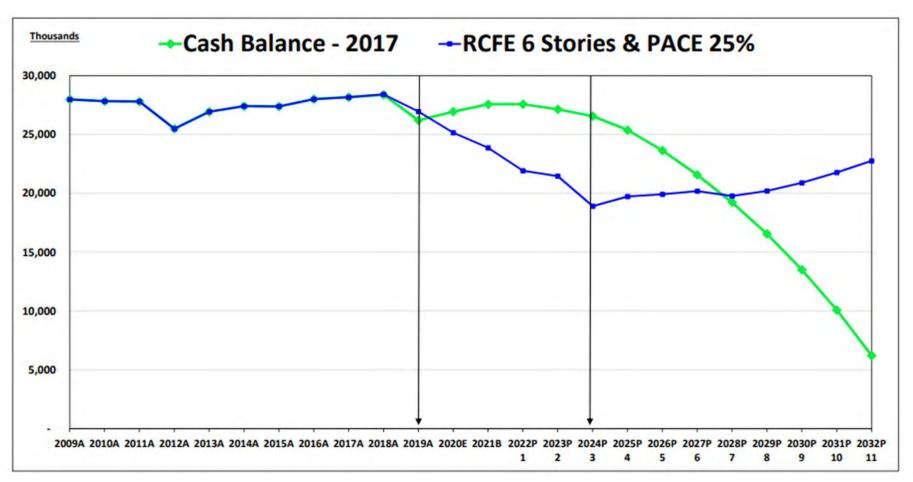
- Inability to buy out 510
- Seismic
- PCE
- Assuming project impacts related to construction and length of project
- Assuming project impacts on Beryl and Flagler
- Community response to density vs. sprawl



Long-Term Financial Outlook



Long-Term Financial Outlook



New Opportunities

- Expanded Aquatics
- Sg2 Innovation Study MOB (medical office building) Recommendation
- 25% Ownership
- 10% Below Market Rate Units of 160 Assisted Living (16 units)
- PACE Program for All-Inclusive Care for the Elderly
- Usable Open Space
- Flagler Access: Drop off and Service Vehicles Only and Street Closed at Towers









Learning Center, Presentation Hall, Demonstration Kitchen, Blue Zones Café, Active Green Space, Rooftop Gathering Spaces, Flexible Community Meeting & Research Spaces, Medically Certified Fitness Center, Aquatics







A Continuum of Care Approach

Residential Care for the Elderly				
Skilled Nursing	Memory Care	Assisted Living		
Offers high level medical care that must be provided by licensed health professionals	60 units on BCHD Campus today (Silverado) Specialized care for people living with Alzheimer's and other forms of dementia	Continuum of long term care services that provides a combination of housing, personal care services and health care specific to the individual who need assistance with normal daily activities (bathing, meals, etc.)		

COVID-19 Considerations

Older Adult Services				
Community Services	PACE			
Services to improve the quality of life and maintain the independence of older residents and residents with disabilities No cost, in-home visits and assessment along with recommended care plans to support independent living at home from a professional social worker	(Program for All-Inclusive Care for the Elderly)			
	Provides medical and social services to older adults 55+ — one-stop access to whole-person care and socialization Comprehensive services enabling older adults to remain in their home/community rather than receive care in a RCFE			
			Medicare and Medicaid eligible	

Healthy Living Campus: Master Plan Based on Feedback & Analysis



2017 Initial Site Plan

What We Heard:

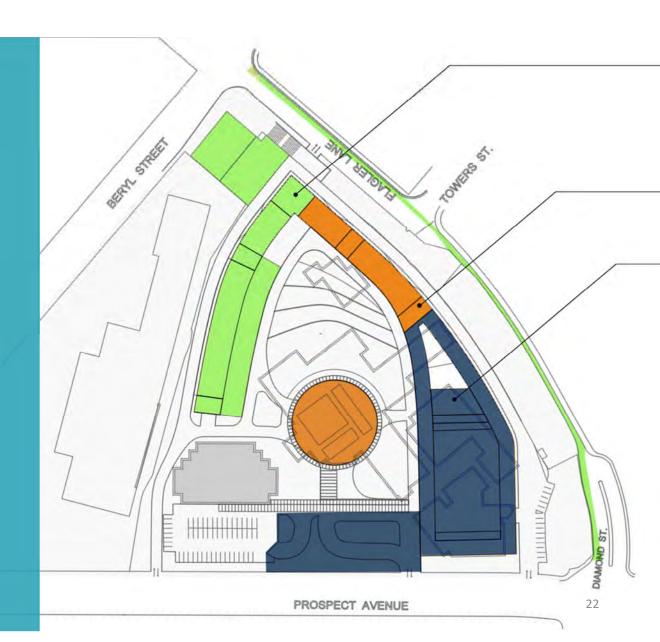
- Reduce building heights
- Concerns about density
- Minimize impacts (traffic)
- Add more green space
- Integrate with community
- Create gathering spaces
- Increase accessibility
- Intergenerational uses



2019 Master Plan

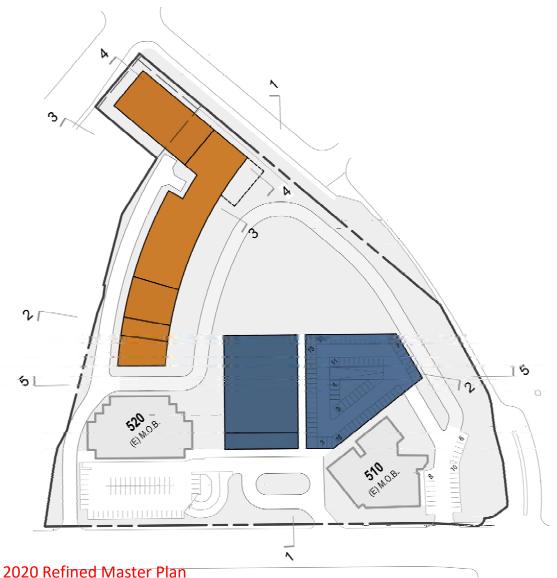
What We Heard:

- Concerns about density and number of units
- Minimize impacts to neighbors
- Long construction time
- Concerns about access on Flagler Ln.
- Community benefit



	Existing Campus	2019 Master Plan	2020 Master Plan
TRADE-OFFS	In need of seismic upgrade, dominated by parking	Maximized Open Space, 360 net new RCFE units	Repositioned RCFE to the north, 160 net new RCFE units
# of Residential Care for the Elderly Units	60	420	220
Total Occupied Building Area (SF)	Includes 510 & 520: 260,400	Includes 510 & 520: 592,700 RCFE: 423,000	Includes 510 & 520: 484,900 RCFE 253,700
Active Construction Time		9 years	4 years
# of Stories	4	4	Phase 1: 6 Phase 2: 5
Active Open Green Space	0.3 acres	3.6 acres	2.45 acres
Cost		\$537M	Phase 1: \$235M Phase 2: \$139M 23





Phase 1

RCFE – Residential Care for the Elderly

AL – Assisted Living

MC – Memory Care

PACE – Medical Service Space

CS – Community Services

SV – Back of House

BP – Bike and walking path

PK - Parking

Phase 2

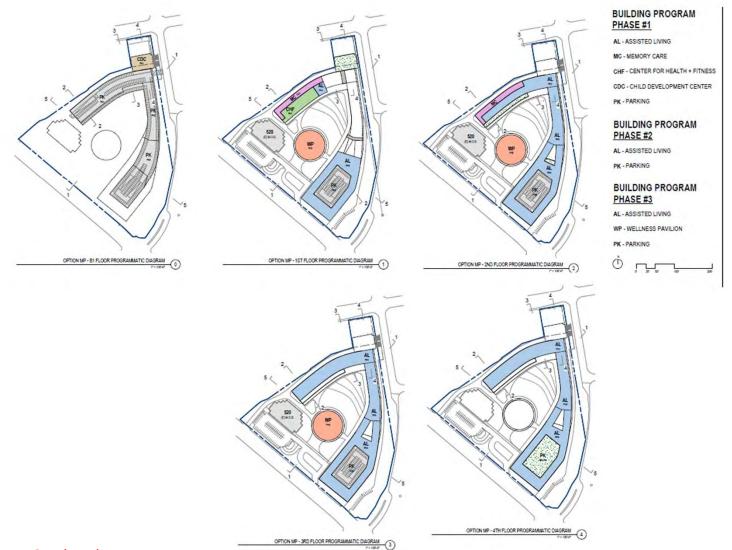
WP – Wellness Pavilion

AQ – Aquatics

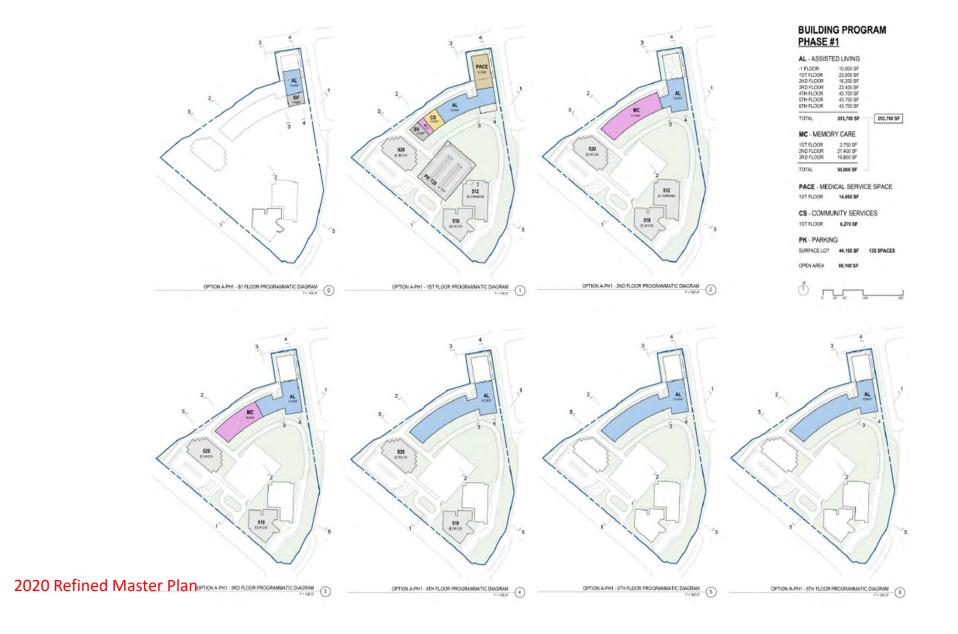
CHF – Center for Health & Fitness

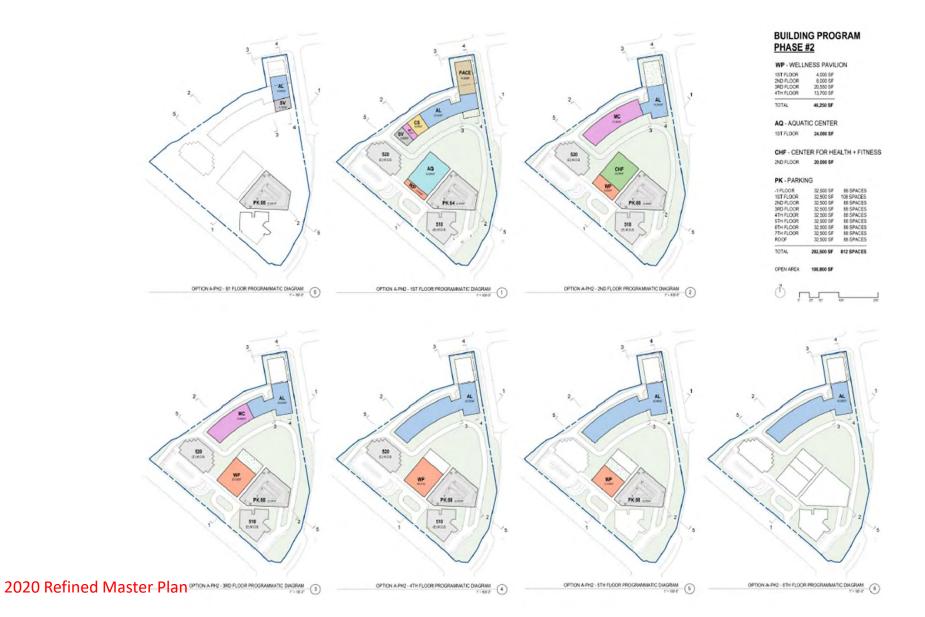
OPEN AREA

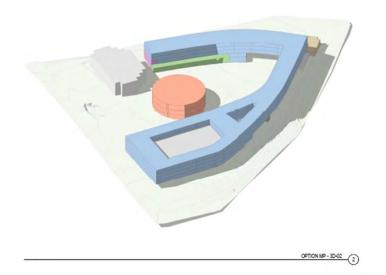
PK - Parking



2019 Master Plan - Outdated









2019 Master Plan

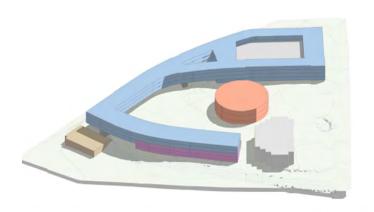
AL – Assisted Living

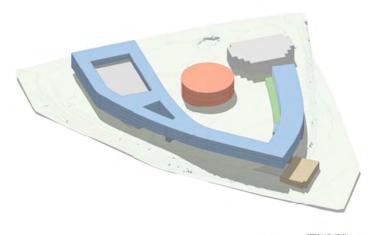
MC – Memory Care

CS – Community Services

WP – Wellness Pavilion

CHF – Center for Health & Fitness

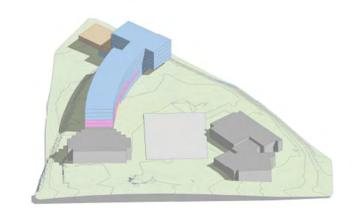




2019 Master Plan - Outdated

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OPTION A-PH1 - 30-01

Phase 1

AL – Assisted Living

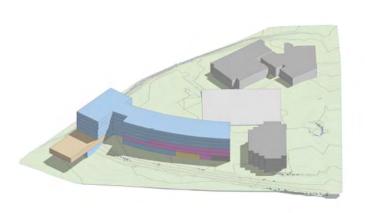
MC – Memory Care

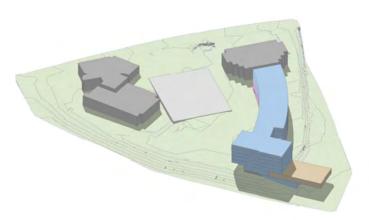
PACE – Medical Service Space

CS – Community Services

SV – Back of House

PK - Parking

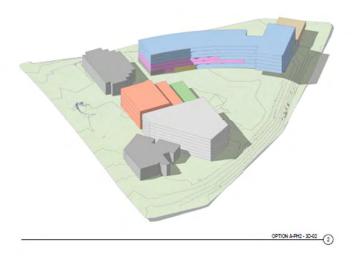




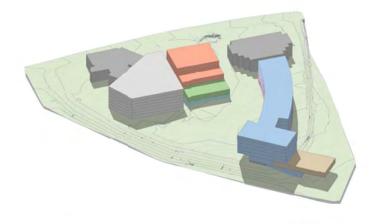
OPTION A-PH1 - 30-04 (4)

OPTION A-PH1 - 30-03

30







Phase 1

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SV – Back of House

PK - Parking

Phase 2

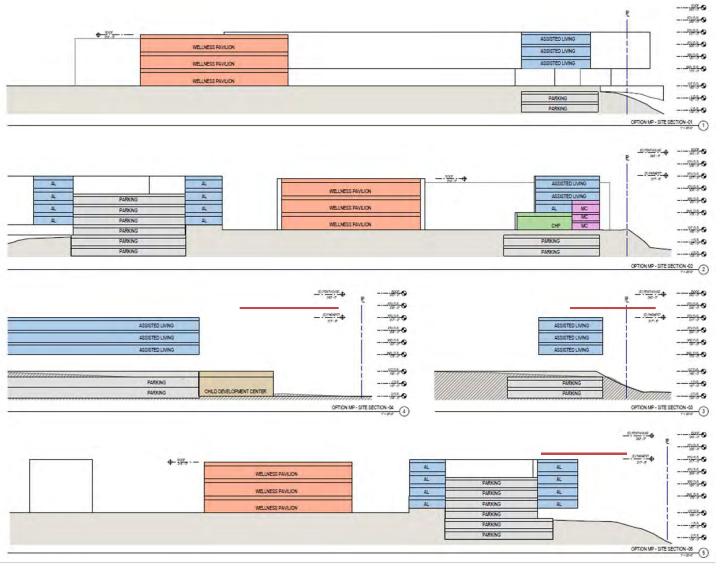
WP – Wellness Pavilion

AQ – Aquatic Center

CHF – Center for Health & Fitness

PK - Parking

2020 Refined Master Plan



2019 Master Plan

AL – Assisted Living

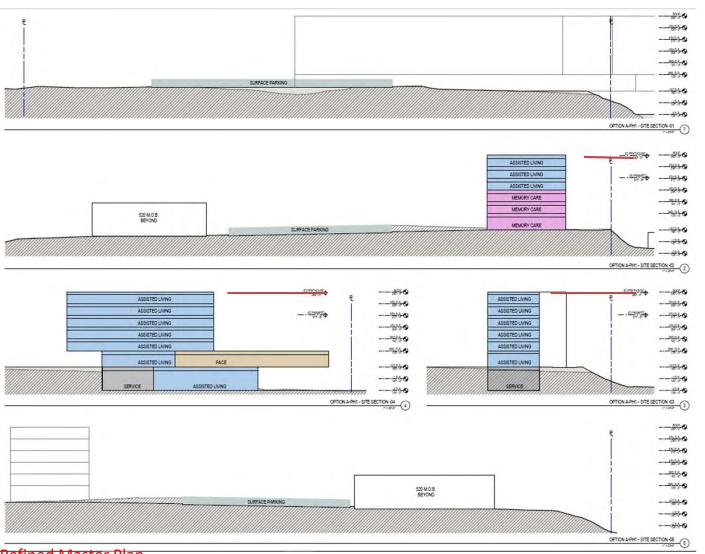
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2019 Master Plan - Outdated



Phase 1

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Phase 2

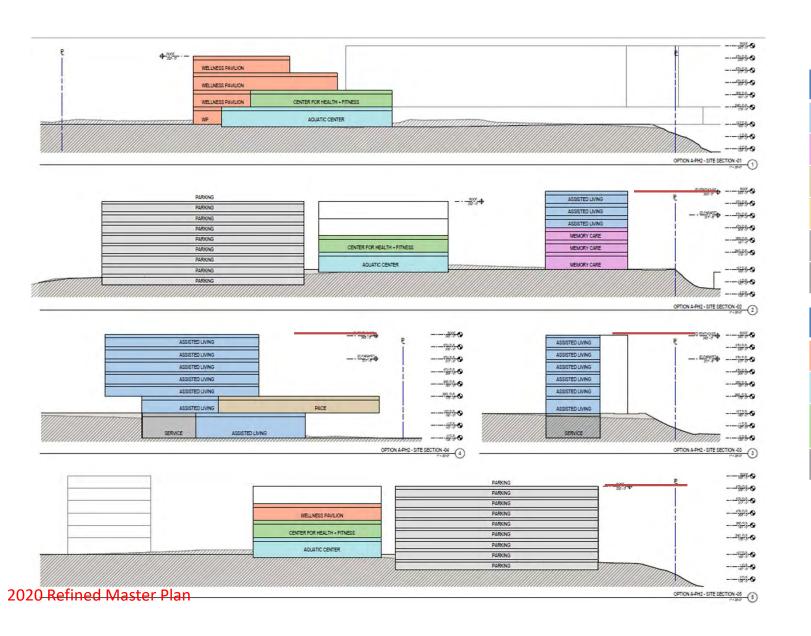
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2020 Refined Master Plan



Phase 1

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Phase 2

WP – Wellness Pavilion

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Healthy Living Campus: Milestones



Formed Community Working Group



Hosted Community Open House



Hosted Intergenerational Study Circle



Hosted Center of Excellence Study Circle



Presented Master Plan to CWG & Board



Hosted EIR Scoping Meetings in Redondo, Hermosa, Manhattan and Torrance



May 2017 Sept. 2017

Oct. 2017

Jan 2018

June 2018 Aug. 2018

Sept. 2018

Nov. 2018

Jan. 2019

Feb. 2019 March 2019

June 2019

July 2019

Developed Initial Project Concept



Received Board Direction to take a **Broader Approach**



Hosted Gathering Spaces Study Circle



Analyzed **Public Input**



Presented Master Plan Financials to CWG & Board



Began Environmental Impact Review

Process

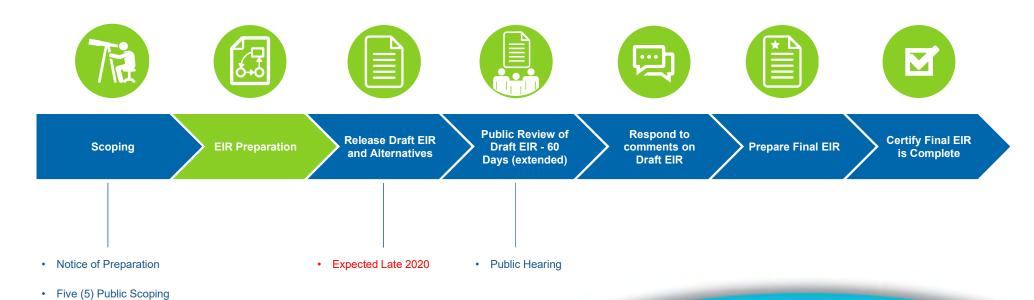


Presenting refined Master Plan to CWG & Board



Environmental Impact Report (EIR) Process

Typically +/- 12 Months



Meetings



Summary

- Buildings repositioned
- Fewer, Smaller, Less
 - Fewer units
 - Smaller square footage
 - Less construction time
 - No through traffic on Flagler Ln., Service and Limited Drop-off Only
- New programs
 - Aquatics
 - PACE
- Concur with staff to consider the refined Master Plan as the basis for the project description for the Environmental Impact Review(EIR) and continue preparation of the draft EIR in compliance with the California Environmental Quality Act (CEQA).



CWG Member Questions



Community Member Questions

